

(thousand yen)

Account Type		FY2018 Financial Results(A)	FY2019 Actual Budget	FY2019 Financial Results(B)	Year-on-year increase/ decrease(B-A)
General Account	Annual income	69,367,970	49,410,680	49,103,339	(20,264,631)
	Membership fees and contributions	22,461,002	23,419,335	24,704,315	2,243,312
	Income from delegated activities	218,984	134,510	193,584	(25,400)
	Grants	976,311	1,284,629	1,011,244	34,933
	Deposit income from relief donations	31,213,789	1,291,734	12,753,358	(18,460,430)
	Deferred income	6,603,532	6,596,695	4,265,213	(2,338,319)
	Other Income	7,894,350	5,063,777	6,175,623	(1,718,727)
	Annual expenditure	65,484,853	49,410,680	45,167,033	(20,317,819)
	Expenses for domestic disaster relief activities	35,459,160	16,231,478	15,756,966	(19,702,193)
	Expenses for social activities	3,334,161	3,659,883	3,191,728	(142,433)
	Expenses for international activities	2,587,553	2,737,449	2,311,507	(276,045)
	Expenses for other activities of chapters	637,636	574,239	569,851	(67,784)
	Grants for branches	1,894,508	2,133,407	1,868,706	(25,801)
	Expenses for organizational development	2,758,535	3,177,274	2,771,417	12,882
	Expenses for infrastructure	2,568,592	3,602,372	3,552,448	983,856
	Reserve fund	6,094,788	6,923,184	6,623,945	529,156
	Expenses for acquisition and maintenance of property	1,126,552	2,197,479	1,427,631	301,079
	Cash transferred to the Headquarters	2,190,985	2,478,665	2,417,820	226,835
	Other expenses	6,832,379	5,695,249	4,675,007	(2,157,371)
	Total balance of annual income and expenditure	3,883,117	0	3,936,305	53,188

(thousand yen)

Account Type		FY2018 Financial Results(A)	FY2019 Actual Budget	FY2019 Financial Results(B)	Year-on-year increase/ decrease(B-A)
Medical Institutions(Special Account)	Revenue income	1,068,504,495	1,105,998,620	1,097,310,899	28,806,403
	Revenue from medical operations	1,019,036,384	1,058,230,445	1,047,442,878	28,406,494
	Inpatient services revenue	689,957,100	—	704,434,534	14,477,433
	Outpatient services revenue	286,464,565	—	300,797,534	14,332,968
	Other medical operations revenue	42,614,718	—	42,210,809	(403,908)
	Non-medical operations revenue	35,399,698	33,510,723	35,161,729	(237,968)
	Medical social services revenue	906,231	879,562	839,915	(66,315)
	Incidental business revenue	11,244,397	11,716,130	11,719,508	475,111
	Extraordinary revenue	1,899,956	572,343	1,557,422	(342,533)
	Headquarters revenue	17,827	1,089,417	589,444	571,616
	Revenue expenditure	1,092,356,018	1,144,904,386	1,114,751,918	22,395,900
	Expenses for medical operations	1,039,887,609	1,083,612,247	1,059,308,828	19,421,219
	Materials expenses	297,112,695	—	316,811,606	19,698,911
	Payroll expenses	532,605,853	—	525,231,434	(7,374,418)
	Outsourcing expenses	67,879,998	—	69,828,179	1,948,180
	Equipment related expenses	97,447,547	—	104,368,252	6,920,705
	Research and training expenses	3,855,866	—	3,755,168	(100,698)
	Overhead costs	40,985,647	—	39,314,187	(1,671,460)
	Non-medical operations expenses	19,941,975	9,478,738	8,167,381	(11,774,593)
	Medical volunteer expenses	8,658,652	9,103,124	8,244,433	(414,218)
	Incidental business expenses	12,520,129	13,519,692	12,928,959	408,830
	Extraordinary losses	7,896,100	7,743,391	5,435,638	(2,460,462)
	Corporate taxes, etc.	395,700	650,557	580,747	185,046
	Contingency fund	—	441,683	—	—
	Headquarters expenses	3,055,850	20,354,951	20,085,929	17,030,078
	Total balance of income and expenditure	(23,851,522)	(38,905,766)	(17,441,019)	6,410,503
	Capital income	112,849,192	115,835,782	86,949,791	(25,899,400)
	Fixed liabilities	50,361,565	46,056,732	31,025,811	(19,335,753)
	Capital gains income	1,962,959	493,390	0	(1,962,959)
	Other capital income	60,524,667	69,285,659	55,923,980	(4,600,687)
Capital expenditure	112,849,192	115,835,782	86,949,791	(25,899,400)	
Fixed assets	79,411,382	83,982,903	55,797,987	(23,613,394)	
Loan repayments, etc.	33,437,809	31,852,879	31,151,803	(2,286,006)	

(thousand yen)

Account Type		FY2018 Financial Results(A)	FY2019 Actual Budget	FY2019 Financial Results(B)	Year-on-year increase/ decrease(B-A)
Blood Programs(Special Account)	Revenue income	160,975,146	162,720,417	165,416,375	4,441,229
	Operating revenue	157,124,470	159,024,890	160,313,936	3,189,466
	Revenue from supplying blood products for transfusions	143,940,127	145,190,238	146,464,325	2,524,197
	Revenue from supplying source plasma	13,033,025	13,693,800	13,688,573	655,547
	Other operating revenue	151,316	140,852	161,038	9,721
	Non-operating revenue	2,204,345	1,233,079	3,245,073	1,040,727
	Revenue from related businesses	16,455,739	1,859,164	1,840,840	195,101
	Extraordinary revenue	591	603,284	16,524	15,933
	Revenue expenditure	155,865,255	158,720,417	153,402,583	(2,462,671)
	Operating expenses	150,296,373	154,982,775	149,817,476	(478,897)
	Personnel expenses	65,036,204	65,877,593	64,618,672	(417,532)
	Materials expenses	37,630,049	37,803,838	37,969,075	339,026
	Overhead costs	47,622,063	51,291,183	47,219,568	(402,495)
	Other supply costs	8,056	10,161	10,160	2,103
	Non-operating expenses	3,647,627	717,105	707,679	(2,939,947)
	Expenses for related businesses	1,682,816	2,223,767	2,222,993	540,176
	Extraordinary losses	233,673	779,040	636,710	403,036
	Corporate taxes, etc.	4,764	17,730	17,723	12,959
	Total balance of income and expenditure	5,109,891	4,000,000	12,013,792	6,903,900
	Capital income	8,295,237	10,270,745	8,017,074	(278,163)
	Income from loans, etc.	639,272	889,755	880,459	241,187
	Capital gains income	75	0	14,247	14,172
Other income	7,655,890	9,380,990	7,122,366	(533,523)	
Capital expenditure	8,295,237	10,270,745	8,017,074	(278,163)	
Fixed asset expenditure	7,959,073	9,934,581	7,680,910	(278,163)	
Loan repayments, etc.	336,164	336,164	336,164	0	

(thousand yen)

Account Type		FY2018 Financial Results(A)	FY2019 Actual Budget	FY2019 Financial Results(B)	Year-on-year increase/ decrease(B-A)
Social Welfare Facilities(Special Account)	Income from business activities, etc.	19,611,056	19,439,977	18,797,347	(813,708)
	Income from welfare facilities for children	6,985,260	7,237,768	7,095,665	110,404
	Income from welfare facilities for the elderly	3,874,769	4,150,731	3,922,842	48,072
	Income from welfare facilities for disabled	607,848	621,941	623,788	15,939
	Income from social welfare complexes	1,667,461	1,669,954	1,730,786	63,324
	Other income	0	0	0	0
	Income related to facilities maintenance and other activities	1,998,644	1,708,406	1,054,376	(944,267)
	Balance of working capital at the end of previous term	4,477,072	4,051,177	4,369,889	(107,182)
	Expenditure for business activities, etc.	15,241,167	15,513,913	14,331,864	(909,302)
	Expenses for welfare facilities for children	6,601,029	7,073,364	6,740,165	139,135
	Expenses for welfare facilities for elderly	3,860,817	4,201,709	3,850,013	(10,803)
	Expenses for welfare facilities for disabled	625,016	631,703	610,330	(14,685)
	Expenses for social welfare complexes	1,739,008	1,878,133	1,830,663	91,654
	Other expenses	8,549	40,870	22,383	13,834
	Expenditure related to facilities maintenance and other activities	2,406,746	1,688,133	1,278,308	(1,128,437)
	Total balance of income and expenditure	4,369,889	3,926,064	4,465,483	95,593

*Since the total balances are rounded to the nearest thousand yen, the calculations are not necessarily the same as the difference between the annual income and annual expenditure.

● Major overhead costs resulting in double-counting amongst the National Headquarters, the chapters, and the various facilities

① Grants from the National Headquarters to the chapters and facilities	2.344843 billion yen
② Membership fees sent from the chapters to the National Headquarters	2.417820 billion yen
③ Funds transferred from the chapters to the hospitals	1.236082 billion yen
④ Funds repaid for loans from the chapters to hospitals	16.66 million yen

● Since the line items listed above are based on accounting regulations for different accounts, there are discrepancies in the wording used for account titles.